



Grant Thornton

An instinct for growth™

Public sector services

fast facts



“The Back to Basics Strategy is in line with the president’s vision for local government to be at the forefront of improving people’s lives and creating conditions for inclusive economic growth and job creation. Back to Basics will ensure that in every municipality, every service will be delivered every day without fail.”

Pravin Gordhan
Minister: COGTA

South Africa’s public sector is facing an increased focus on professionalism, governance, accountability and a commitment to value for money as prerequisites for successful service delivery.

At Grant Thornton we understand that government and public sector entities have diverse objectives – from efficiency and service delivery targets, greater transparency, disclosure and accountability to implementing large-scale investments in infrastructure and operations.

We recognise the importance of supporting the entire government value chain from initial policy and strategy development through to the implementation and final monitoring and evaluation of decisions and activities as well as skills development.

Our distinctive service

Public sector professionals from Grant Thornton are dedicated to providing specialised advisory services to government at all levels. Our extensive experience in public sector institutions, services and systems give us a deep understanding of the complex issues our government faces.

At Grant Thornton, we have a distinctive form of service. We combine a proactive approach with personalised attention to deliver a service in partnership with our clients at national, provincial and local government levels and other state-owned enterprises.

Our firm’s rigorous financial, risk and analytical processes help our clients tackle complex issues by strengthening management capabilities, increasing technical know-how and improving financial security. The result is clients with enhanced competitiveness and the potential for future economic growth.

Address the issues

We deliver effective advice based on our understanding of the issues our clients face, the demanding culture in which they work and the difficulties associated with implementing political and economic decisions. To assist our clients in unlocking the growth potential of our country’s economy, we customise solutions to deal with real concerns:

1. Are you currently complying with all applicable laws and regulations governing financial matters?
2. Is your performance information reliable and credible for the purposes of reporting on predetermined performance objectives?
3. Are your financial statements a fair presentation and clear of material misstatements?
4. Are your strategies and management processes structured to ensure that your organisation is aligned to national and local imperatives?
5. Does your monitoring and evaluation track achievements against objectives and mitigate irregular and unplanned-for activity and expenditure?

Our services help you solve your issues

Our comprehensive range of public sector services will be customised to meet your needs – we can provide you with a start-to-end solution or you can choose individual service elements as required.

Strategy and planning

Setting the strategic and operational direction of government departments/ organisations:

- Strategy planning & development
- Policy formulation
- Performance & operational planning
- Financial transaction advisory
- Project valuation (feasibility studies & business plans/cases)
- Economic impact assessments

Budgeting and controls

Quantifying resource requirements and specifying controls for government organisations:

- Zero-based budgeting solutions
- Budget-holding & cost-centre management solutions
- Procurement planning and activity-based costing solutions
- SCOA classification for budgeting, recording and reporting to facilitate the recording of all transactions
- Due diligence
- Valuations
- Risk management
- Preparation of policies and procedures

Service delivery

Implementing governments' capital, operational and maintenance programmes:

- Clean audit
- Accounting
- Finance
- Revenue management
- Cost/expenditure management
- Supply chain management
- Asset management
- VAT reviews
- Turnarounds
- Outsourcing
- Performance reporting
- IT advisory

Reporting, monitoring and evaluation

Tracking the achievement and transparency of government objectives:

- Financial audits
- Statutory & contractual audits
- Voluntary statutory audits
- Non-statutory audits
- Performance audits
- IT audits
- Financial reporting advice/solutions
- Forensic & probity investigations
- Policies & procedures monitoring
- Sustainability reporting
- Asset verification
- Governance & Board effectiveness

Human capital development and management

Correctly resourced and trained teams are the foundation to success of the public sector value chain – we also provide a range of human capital solutions to help you build the capacity needed to achieve your delivery commitments on time and within budget.

- Capacity building
- Supply chain process management training
- GRAP training
- Local government accounting training
- Managerial skill coaching
- Human capital and workforce productivity
- Organisational design and change

Why Grant Thornton

Our clients range from national and provincial government departments, local authorities and government agencies. Their feedback consistently commends the high quality of our work and the level of service we have provided over a number of years.

We have built our reputation on our commitment to deliver value-for-money through bespoke solutions which can only be achieved by working in partnership with our clients.

We understand the importance of delivering projects in a timely and efficient manner, be it our own advice or when advising on the successful delivery of projects involving third parties. We can also see the opportunity for challenging many perceived constraints, drawing on our wider commercial experience in the private sector.

Our reach

We have 10 offices across South Africa - in Bloemfontein, Cape Town, Durban, George, Johannesburg, Nelspruit, Polokwane, Port Elizabeth, Pretoria and Rustenburg.

We also have an African footprint covering 23 countries.

Globally Grant Thornton is one of the world's leading organisations of independent assurance, tax and advisory firms.

Every Grant Thornton member firm helps its clients unlock their potential for growth by providing meaningful, actionable advice through a broad range of services. Our proactive teams, led by approachable partners, use insights, experience and instinct to solve complex issues. Over 40 000 Grant Thornton people, across 130 countries, are focused on making a difference to clients, colleagues and the communities in which we live and work.

Recent growth

In 2014 Grant Thornton in South Africa saw an impressive 24% growth in fee income, one of the largest growth rates recorded by South African firms. This growth can be attributed both to merger activity but also other compound growth. And with more than 25 different service offerings, all headed

by specialists, Grant Thornton in South Africa is fast gaining recognition as an industry leader providing attractive and competitive services to our markets.

Transformation

We are committed to the implementation and improvement of all seven elements of the B-BBEE scorecard which is evident in our Level 2 rating. In particular - our active learnership programme provides financial assistance to students studying towards becoming chartered accountants; and our involvement in enterprise development initiatives includes mentorship and money to a broad range of recognised socio-economic development initiatives.



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**BBBEE Level 2
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